TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23

SUMMARY

2016/17 Actual £	Programme Area	2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
(976,686)	Car Parking	(903,130)	(854,250)	(893,750)	(824,180)	(796,030)	(766,680)	(736,640)
66,262	CCTV	56,270	59,360	118,360	46,960	42,270	47,610	42,910
1,194,938	Cultural Venues	1,189,450	1,107,580	1,198,310	1,196,310	1,214,920	1,233,990	1,255,930
75,517	Festivals and Events	140,340	147,360	142,230	62,410	62,610	62,820	63,030
(143,267)	Markets	(227,780)	(143,950)	(136,040)	(141,760)	(132,420)	(133,700)	(134,440)
95,896	Tourism Strategy	85,630	83,810	84,900	85,650	86,420	87,220	88,020
(2,538,148)	Town Centre Management	(952,280)	(848,330)	(899,200)	(897,900)	(847,270)	(841,970)	(836,720)
197,073	Visitor Information Centre	193,640	202,560	204,080	208,880	212,300	217,560	221,180
(2,028,415)	**TOTAL NET EXPENDITURE**	(417,860)	(245,860)	**(181,110)**	(263,630)	(157,200)	(93,150)	(36,730)
	2016/17 Carry Forward & Funding from Reserves		0					
			(245,860)					
	Less 2017/18 Original		(417,860)	**(417,860)**	(417,860)	(417,860)	(417,860)	(417,860)
	Increased/(Decreased) Requirements		172,000	**236,750**	154,230	260,660	324,710	381,130
	Increase/(Decrease) %		41.2%	**56.7%**	36.9%	62.4%	77.7%	91.2%

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO
BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23
CONTROLLABLE & NON-CONTROLLABLE BUDGETS BY PROGRAMME AREA

2016/17		2017/18		**2018/19**	2019/20	2020/21	2021/22	2022/23
Actual	Programme Area	Original	Probable	**Original**	Original	Original	Original	Original
£		£	£	**£**	£	£	£	£
	CONTROLLABLE BUDGETS							
(1,358,535)	Car Parking	(1,334,790)	(1,387,930)	**(1,349,080)**	(1,499,540)	(1,479,070)	(1,457,930)	(1,436,290)
198,063	CCTV	177,100	199,110	**171,800**	172,900	173,800	184,810	186,010
682,604	Cultural Venues	656,790	603,060	**696,210**	698,430	715,810	733,380	753,920
71,633	Festivals and Events	136,640	144,200	**139,200**	59,340	59,480	59,640	59,790
(203,455)	Markets	(296,150)	(234,220)	**(222,840)**	(228,630)	(219,880)	(221,520)	(222,650)
92,925	Tourism Strategy	82,390	82,830	**83,980**	84,730	85,490	86,270	87,070
(2,754,928)	Town Centre Management	(2,620,190)	(2,466,840)	**(2,549,750)**	(2,579,250)	(2,519,080)	(2,512,460)	(2,505,650)
153,868	Visitor Information Centre	149,640	157,500	**158,740**	163,650	166,550	171,250	174,310
(3,117,825)	**TOTAL NET EXPENDITURE**	(3,048,570)	(2,902,290)	**(2,871,740)**	(3,128,370)	(3,016,900)	(2,956,560)	(2,903,490)
	NON-CONTROLLABLE BUDGETS - INTERNAL RECHARGES							
296,768	Car Parking	304,110	350,660	**272,310**	323,280	330,960	339,170	347,570
(147,787)	CCTV	(153,140)	(152,770)	**(80,370)**	(152,870)	(158,460)	(164,130)	(170,030)
114,270	Cultural Venues	130,010	105,850	**98,090**	97,570	98,800	100,300	101,700
3,884	Festivals and Events	3,700	3,160	**3,030**	3,070	3,130	3,180	3,240
38,041	Markets	40,700	68,490	**60,860**	62,240	63,820	64,910	65,860
2,971	Tourism Strategy	3,240	980	**920**	920	930	950	950
88,757	Town Centre Management	92,000	91,790	**92,340**	93,690	95,220	96,710	98,040
33,665	Visitor Information Centre	34,460	35,520	**35,800**	35,690	36,210	36,770	37,330
430,568	**TOTAL INTERNAL RECHARGES**	455,080	503,680	**482,980**	463,590	470,610	477,860	484,660
	NON-CONTROLLABLE BUDGETS - ASSET CHARGES/CAPITAL GRANTS							
85,082	Car Parking	127,550	183,020	**183,020**	352,080	352,080	352,080	352,080
15,986	CCTV	32,310	13,020	**26,930**	26,930	26,930	26,930	26,930
398,064	Cultural Venues	402,650	398,670	**404,010**	400,310	400,310	400,310	400,310
0	Festivals and Events	0	0	**0**	0	0	0	0
22,147	Markets	27,670	21,780	**25,940**	24,630	23,640	22,910	22,350
0	Tourism Strategy	0	0	**0**	0	0	0	0
128,023	Town Centre Management	1,575,910	1,526,720	**1,558,210**	1,587,660	1,576,590	1,573,780	1,570,890
9,540	Visitor Information Centre	9,540	9,540	**9,540**	9,540	9,540	9,540	9,540
658,842	**TOTAL ASSET CHARGES**	2,175,630	2,152,750	**2,207,650**	2,401,150	2,389,090	2,385,550	2,382,100
	TOTAL BUDGETS							
(976,686)	Car Parking	(903,130)	(854,250)	**(893,750)**	(824,180)	(796,030)	(766,680)	(736,640)
66,262	CCTV	56,270	59,360	**118,360**	46,960	42,270	47,610	42,910
1,194,938	Cultural Venues	1,189,450	1,107,580	**1,198,310**	1,196,310	1,214,920	1,233,990	1,255,930
75,517	Festivals and Events	140,340	147,360	**142,230**	62,410	62,610	62,820	63,030
(143,267)	Markets	(227,780)	(143,950)	**(136,040)**	(141,760)	(132,420)	(133,700)	(134,440)
95,896	Tourism Strategy	85,630	83,810	**84,900**	85,650	86,420	87,220	88,020
(2,538,148)	Town Centre Management	(952,280)	(848,330)	**(899,200)**	(897,900)	(847,270)	(841,970)	(836,720)
197,073	Visitor Information Centre	193,640	202,560	**204,080**	208,880	212,300	217,560	221,180
(2,028,415)	**TOTAL BUDGETS**	(417,860)	(245,860)	**(181,110)**	(263,630)	(157,200)	(93,150)	(36,730)

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO
BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - CAR PARKING							
	Saltergate MSCP - Cost Centre 0150							
151,050	Premises Related Expenses	147,370	115,850	**2,420**	121,300	124,460	127,710	131,060
17,937	Supplies and Services	10,490	13,760	**80**	10,810	10,870	10,930	10,990
3,474	Contracted Services	3,510	3,510	**0**	3,630	3,700	3,780	3,850
(293,883)	Income	(105,640)	(281,520)	**0**	(418,640)	(418,640)	(418,640)	(418,640)
(121,422)	**Net Controllable**	**55,730**	**(148,400)**	**2,500**	**(282,900)**	**(279,610)**	**(276,220)**	**(272,740)**
63,420	Central and Departmental Support	65,750	64,430	**0**	68,350	70,400	72,510	74,690
209,591	Asset Charges	0	0	**0**	169,060	169,060	169,060	169,060
151,589	**NET**	**121,480**	**(83,970)**	**2,500**	**(45,490)**	**(40,150)**	**(34,650)**	**(28,990)**
	New Beetwell Street MSCP - Cost Centre 0151							
149,445	Premises Related Expenses	151,270	147,620	**150,140**	153,580	156,760	160,030	163,410
8,402	Supplies and Services	10,380	10,330	**10,320**	10,370	10,420	10,470	10,520
19	Inter Committee Transfers	1,000	0	**0**	0	0	0	0
(319,603)	Income	(335,260)	(320,260)	**(322,260)**	(322,260)	(322,260)	(322,260)	(322,260)
(161,737)	**Net Controllable**	**(172,610)**	**(162,310)**	**(161,800)**	**(158,310)**	**(155,080)**	**(151,760)**	**(148,330)**
0	Central and Departmental Support	0	0	**0**	0	0	0	0
89,925	Asset Charges	89,930	126,600	**126,600**	126,600	126,600	126,600	126,600
(71,812)	**NET**	**(82,680)**	**(35,710)**	**(35,200)**	**(31,710)**	**(28,480)**	**(25,160)**	**(21,730)**
	Surface Parking - Cost Centre 0152							
334,651	Premises Related Expenses	334,940	381,940	**393,090**	403,960	413,690	423,710	434,040
9,600	Transport Related Expenses	9,600	9,600	**9,600**	9,600	9,600	9,600	9,600
194,410	Supplies and Services	202,360	196,150	**196,300**	196,640	196,980	197,320	197,660
18,159	Contracted Services	21,300	18,330	**18,550**	18,920	19,300	19,680	20,080
(1,907,299)	Income	(2,059,600)	(1,951,230)	**(2,047,200)**	(1,952,730)	(1,953,480)	(1,954,230)	(1,954,980)
(1,350,479)	**Net Controllable**	**(1,491,400)**	**(1,345,210)**	**(1,429,660)**	**(1,323,610)**	**(1,313,910)**	**(1,303,920)**	**(1,293,600)**
126,840	Central and Departmental Support	131,510	180,310	**157,540**	140,310	144,210	148,500	152,960
(214,434)	Asset Charges	37,620	56,420	**56,420**	56,420	56,420	56,420	56,420
(1,438,073)	**NET**	**(1,322,270)**	**(1,108,480)**	**(1,215,700)**	**(1,126,880)**	**(1,113,280)**	**(1,099,000)**	**(1,084,220)**
	Car Parks Administration - Cost Centre 0153							
233,769	Employee Expenses	248,050	232,300	**223,910**	228,250	232,440	236,820	241,170
18,768	Premises Related Expenses	19,230	20,680	**0**	0	0	0	0
4,452	Transport Related Expenses	5,480	4,280	**4,260**	4,320	4,380	4,440	4,500
22,130	Supplies and Services	18,710	18,710	**18,710**	18,710	18,710	18,710	18,710
1,029	Contracted Services	1,020	1,020	**0**	0	0	0	0
(5,046)	Income	(19,000)	(9,000)	**(7,000)**	14,000	14,000	14,000	14,000
275,103	**Net Controllable**	**273,490**	**267,990**	**239,880**	**265,280**	**269,530**	**273,970**	**278,380**
106,508	Central and Departmental Support	106,850	105,920	**114,770**	114,620	116,350	118,160	119,920
381,610	**NET**	**380,340**	**373,910**	**354,650**	**379,900**	**385,880**	**392,130**	**398,300**
(976,686)	**TOTAL CAR PARKING**	**(903,130)**	**(854,250)**	**(893,750)**	**(824,180)**	**(796,030)**	**(766,680)**	**(736,640)**

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - CCTV							
	CCTV - Cost Centre 0149							
151,831	Employee Expenses	138,870	146,180	**140,130**	143,180	145,880	148,630	151,450
17,794	Premises Related Expenses	17,550	19,070	**0**	0	0	0	0
30,000	Transport Related Expenses	30,000	30,000	**30,000**	30,000	30,000	30,000	30,000
89,103	Supplies and Services	81,530	78,710	**78,000**	78,020	78,040	78,060	78,080
1,029	Contracted Services	1,020	1,020	**0**	0	0	0	0
(91,694)	Income	(91,870)	(75,870)	**(76,330)**	(78,300)	(80,120)	(71,880)	(73,520)
198,063	**Net Controllable**	**177,100**	**199,110**	**171,800**	**172,900**	**173,800**	**184,810**	**186,010**
39,873	Central and Departmental Support	40,150	40,520	**52,360**	52,190	52,750	53,410	54,040
(187,660)	Recharge Income	(193,290)	(193,290)	**(132,730)**	(205,060)	(211,210)	(217,540)	(224,070)
15,986	Asset Charges	32,310	13,020	**26,930**	26,930	26,930	26,930	26,930
66,262	**NET**	**56,270**	**59,360**	**118,360**	**46,960**	**42,270**	**47,610**	**42,910**
66,262	**TOTAL CCTV**	**56,270**	**59,360**	**118,360**	**46,960**	**42,270**	**47,610**	**42,910**

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO
BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - CULTURAL VENUES							
	Revolution House/Museum - Cost Centres 0535/0536/0537							
104,113	Employee Expenses	112,340	96,510	**109,230**	111,210	113,280	115,400	117,550
82,698	Premises Related Expenses	79,040	95,890	**95,290**	96,310	97,290	98,290	99,300
217	Transport Related Expenses	320	320	**320**	320	320	320	320
48,293	Supplies and Services	31,560	52,520	**29,070**	29,280	29,490	29,710	29,930
8,017	Contracted Services	7,540	7,540	**7,810**	8,040	8,290	8,530	8,790
(4,770)	Income	(4,500)	(4,500)	**(4,500)**	(4,500)	(4,500)	(4,500)	(4,500)
238,568	**Net Controllable**	**226,300**	**248,280**	**237,220**	**240,660**	**244,170**	**247,750**	**251,390**
22,330	Central and Departmental Support	22,870	18,020	**18,500**	18,550	18,770	19,070	19,330
71,223	Asset Charges	71,220	71,220	**71,220**	67,520	67,520	67,520	67,520
332,121	**NET**	**320,390**	**337,520**	**326,940**	**326,730**	**330,460**	**334,340**	**338,240**
	Winding Wheel - Cost Centres 0539/0540/0947							
347,013	Employee Expenses	340,720	347,240	**370,430**	393,080	403,340	414,110	421,280
132,329	Premises Related Expenses	128,640	71,110	**139,650**	143,620	145,860	148,160	150,530
305	Transport Related Expenses	550	410	**410**	410	410	410	410
476,584	Supplies and Services	470,160	480,080	**485,460**	506,540	510,030	513,880	513,920
31,858	Contracted Services	32,120	32,630	**33,790**	34,800	35,850	36,920	38,030
(10,237)	Inter Committee Transfers	0	0	**0**	0	0	0	0
(759,330)	Income	(761,900)	(746,140)	**(776,610)**	(833,020)	(842,430)	(852,780)	(852,980)
218,521	**Net Controllable**	**210,290**	**185,330**	**253,130**	**245,430**	**253,060**	**260,700**	**271,190**
42,973	Central and Departmental Support	50,660	42,880	**38,960**	38,720	39,210	39,780	40,320
130,527	Asset Charges	135,110	130,530	**135,870**	135,870	135,870	135,870	135,870
392,021	**NET**	**396,060**	**358,740**	**427,960**	**420,020**	**428,140**	**436,350**	**447,380**
	Swanwick Memorial Hall - Cost Centre 0552							
2,485	Premises Related Expenses	2,500	2,440	**2,350**	2,350	2,350	2,350	2,350
5,538	Income	0	0	**0**	0	0	0	0
8,023	**Net Controllable**	**2,500**	**2,440**	**2,350**	**2,350**	**2,350**	**2,350**	**2,350**
1,575	Asset Charges	1,580	1,580	**1,580**	1,580	1,580	1,580	1,580
9,598	**NET**	**4,080**	**4,020**	**3,930**	**3,930**	**3,930**	**3,930**	**3,930**
	Hasland Village Hall - Cost Centre 0553							
27,157	Employee Expenses	39,520	30,090	**30,580**	31,150	31,720	32,310	32,910
24,290	Premises Related Expenses	25,850	25,400	**25,740**	26,110	26,490	26,850	27,230
0	Transport Related Expenses	0	0	**0**	0	0	0	0
1,895	Supplies and Services	2,120	2,720	**2,720**	2,720	2,720	2,720	2,720
2,110	Contracted Services	2,160	2,160	**2,240**	2,310	2,370	2,450	2,520
(28,219)	Income	(35,490)	(27,000)	**(28,620)**	(29,480)	(30,360)	(31,270)	(32,210)
27,233	**Net Controllable**	**34,160**	**33,370**	**32,660**	**32,810**	**32,940**	**33,060**	**33,170**
1,153	Central and Departmental Support	1,120	1,430	**1,430**	1,430	1,450	1,480	1,510
8,761	Asset Charges	8,760	8,760	**8,760**	8,760	8,760	8,760	8,760
37,147	**NET**	**44,040**	**43,560**	**42,850**	**43,000**	**43,150**	**43,300**	**43,440**
	Rest Rooms - Cost Centre 0554							
20,364	Premises Related Expenses	19,950	14,550	**14,420**	14,450	14,480	14,510	14,540
0	Supplies and Services	0	0	**0**	0	0	0	0
20,364	**Net Controllable**	**19,950**	**14,550**	**14,420**	**14,450**	**14,480**	**14,510**	**14,540**
880	Central and Departmental Support	880	0	**0**	0	0	0	0
14,208	Asset Charges	14,210	14,810	**14,810**	14,810	14,810	14,810	14,810
35,452	**NET**	**35,040**	**29,360**	**29,230**	**29,260**	**29,290**	**29,320**	**29,350**
	Market Hall Assembly Rooms - Cost Centre 0582							
14,529	Employee Expenses	14,570	15,380	**15,830**	16,150	16,480	16,810	17,140
0	Transport Related Expenses	0	0	**0**	0	0	0	0
48,389	Supplies and Services	48,670	48,670	**46,890**	48,140	49,180	50,250	51,320
(20,349)	Income	(18,650)	(20,000)	**(21,120)**	(21,750)	(22,410)	(23,080)	(23,770)
42,569	**Net Controllable**	**44,590**	**44,050**	**41,600**	**42,540**	**43,250**	**43,980**	**44,690**
996	Central and Departmental Support	1,000	760	**750**	750	770	790	810
43,565	**NET**	**45,590**	**44,810**	**42,350**	**43,290**	**44,020**	**44,770**	**45,500**
	Pomegranate Theatre - Cost Centres 1200/1210/1230							
374,294	Employee Expenses	365,150	362,350	**371,190**	377,340	383,600	389,990	396,500
96,339	Premises Related Expenses	86,890	46,540	**90,060**	91,480	92,880	94,310	95,780
20	Transport Related Expenses	0	30	**30**	30	30	30	30
643,941	Supplies and Services	602,160	600,620	**600,410**	600,450	600,490	600,540	600,590
18,990	Contracted Services	18,750	19,450	**20,140**	20,750	21,370	22,010	22,670
(11,430)	Inter Committee Transfers	0	0	**0**	0	0	0	0
(994,828)	Income	(953,950)	(953,950)	**(967,000)**	(969,860)	(972,810)	(975,850)	(978,980)
127,326	**Net Controllable**	**119,000**	**75,040**	**114,830**	**120,190**	**125,560**	**131,030**	**136,590**
45,938	Central and Departmental Support	53,480	42,760	**38,450**	38,120	38,600	39,180	39,730
171,770	Asset Charges	171,770	171,770	**171,770**	171,770	171,770	171,770	171,770
345,034	**NET**	**344,250**	**289,570**	**325,050**	**330,080**	**335,930**	**341,980**	**348,090**
1,194,938	**TOTAL CULTURAL VENUES**	**1,189,450**	**1,107,580**	**1,198,310**	**1,196,310**	**1,214,920**	**1,233,990**	**1,255,930**

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO
BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - FESTIVALS AND EVENTS							
	Illuminations/Entertainments/Fireworks - Cost Centres 0543/0544/0545/0548							
2,930	Premises Related Expenses	2,960	3,500	**3,620**	3,730	3,840	3,960	4,080
62,012	Supplies and Services	62,360	62,280	**62,140**	62,140	62,140	62,140	62,140
(13,716)	Income	(16,960)	(17,860)	**(17,860)**	(17,860)	(17,860)	(17,860)	(17,860)
51,226	**Net Controllable**	**48,360**	**47,920**	**47,900**	**48,010**	**48,120**	**48,240**	**48,360**
3,454	Central and Departmental Support	3,260	3,160	**3,030**	3,070	3,130	3,180	3,240
54,680	**NET**	**51,620**	**51,080**	**50,930**	**51,080**	**51,250**	**51,420**	**51,600**
	Market Festival/Marathon/Women's Tour - Cost Centres 0527/0528							
18,862	Supplies and Services	86,720	97,220	**92,220**	12,220	12,220	12,220	12,220
1,545	Contracted Services	1,560	1,560	**1,580**	1,610	1,640	1,680	1,710
0	Income	0	(2,500)	**(2,500)**	(2,500)	(2,500)	(2,500)	(2,500)
20,407	**Net Controllable**	**88,280**	**96,280**	**91,300**	**11,330**	**11,360**	**11,400**	**11,430**
430	Central and Departmental Support	440	0	**0**	0	0	0	0
20,837	**NET**	**88,720**	**96,280**	**91,300**	**11,330**	**11,360**	**11,400**	**11,430**
75,517	**TOTAL FESTIVALS AND EVENTS**	**140,340**	**147,360**	**142,230**	**62,410**	**62,610**	**62,820**	**63,030**

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - MARKETS							
	Chesterfield Open Market - Cost Centre 0100							
175,041	Employee Expenses	168,350	162,050	**165,610**	168,620	171,690	174,810	177,990
211,413	Premises Related Expenses	215,500	212,480	**226,020**	231,970	237,550	243,290	249,170
1,955	Transport Related Expenses	2,130	1,860	**1,790**	1,800	1,810	1,820	1,830
32,656	Supplies and Services	35,920	35,840	**35,720**	35,720	35,720	35,720	35,720
9,382	Contracted Services	9,470	9,470	**9,660**	9,850	10,050	10,250	10,450
8	Inter Committee Transfers	0	0	**0**	0	0	0	0
(493,752)	Income	(528,100)	(479,530)	**(479,530)**	(479,530)	(479,530)	(479,530)	(479,530)
(63,298)	**Net Controllable**	**(96,730)**	**(57,830)**	**(40,730)**	**(31,570)**	**(22,710)**	**(13,640)**	**(4,370)**
43,200	Central and Departmental Support	42,920	40,870	**43,240**	43,810	44,580	45,430	46,210
21,253	Asset Charges	25,050	20,890	**25,050**	23,740	22,750	22,020	21,460
1,156	**NET**	**(28,760)**	**3,930**	**27,560**	**35,980**	**44,620**	**53,810**	**63,300**
	Staveley Open Market - Cost Centre 0101							
4,108	Premises Related Expenses	4,320	4,450	**4,530**	4,620	4,710	4,810	4,910
(2,000)	Supplies and Services	0	0	**0**	0	0	0	0
(402)	Income	(400)	(400)	**(400)**	(400)	(400)	(400)	(400)
1,707	**Net Controllable**	**3,920**	**4,050**	**4,130**	**4,220**	**4,310**	**4,410**	**4,510**
894	Asset Charges	890	890	**890**	890	890	890	890
2,601	**NET**	**4,810**	**4,940**	**5,020**	**5,110**	**5,200**	**5,300**	**5,400**
	Car Boot and Medieval Market - Cost Centres 0105/0107							
660	Employee Expenses	810	810	**820**	830	840	850	850
7,490	Supplies and Services	7,430	7,430	**7,430**	7,430	7,430	7,430	7,430
(16,903)	Income	(24,820)	(17,670)	**(17,670)**	(17,670)	(17,670)	(17,670)	(17,670)
(8,753)	**Net Controllable**	**(16,580)**	**(9,430)**	**(9,420)**	**(9,410)**	**(9,400)**	**(9,390)**	**(9,390)**
10,529	Central and Departmental Support	10,460	10,110	**10,600**	10,760	10,960	11,160	11,360
1,776	**NET**	**(6,120)**	**680**	**1,180**	**1,350**	**1,560**	**1,770**	**1,970**
	Market Hall Café - Cost Centre 0108							
479	Employee Expenses	89,490	61,790	**73,850**	76,190	78,620	80,140	81,730
0	Premises Related Expenses	17,680	18,960	**19,630**	20,240	20,860	21,500	22,160
8,112	Supplies and Services	99,020	34,250	**43,900**	48,900	53,900	58,900	63,900
0	Income	(248,640)	(105,140)	**(150,140)**	(175,140)	(200,140)	(225,140)	(250,140)
0	Transfer to Earmarked Reserve	8,800	0	**0**	0	11,000	11,000	11,000
8,591	**Net Controllable**	**(33,650)**	**9,860**	**(12,760)**	**(29,810)**	**(35,760)**	**(53,600)**	**(71,350)**
0	Central and Departmental Support	3,850	38,210	**27,390**	28,600	29,720	30,260	30,830
0	Asset Charges	1,730	0	**0**	0	0	0	0
8,591	**NET**	**(28,070)**	**48,070**	**14,630**	**(1,210)**	**(6,040)**	**(23,340)**	**(40,520)**
	Market Hall - Cost Centre 0102							
81,660	Employee Expenses	81,120	71,230	**72,840**	74,360	75,910	77,240	78,600
171,568	Premises Related Expenses	162,890	166,310	**167,940**	171,450	175,030	178,720	182,510
13,280	Supplies and Services	10,700	10,760	**10,610**	10,610	10,610	10,610	10,610
42,828	Contracted Services	43,750	43,170	**44,670**	45,980	47,330	48,720	50,160
734	Inter Committee Transfers	0	0	**0**	0	0	0	0
(530,452)	Income	(531,270)	(551,690)	**(540,960)**	(546,940)	(549,330)	(550,400)	(551,470)
(220,382)	**Net Controllable**	**(232,810)**	**(260,220)**	**(244,900)**	**(244,540)**	**(240,450)**	**(235,110)**	**(229,590)**
61,265	Central and Departmental Support	63,170	58,600	**60,300**	61,260	62,380	63,520	64,610
(159,117)	**NET**	**(169,640)**	**(201,620)**	**(184,600)**	**(183,280)**	**(178,070)**	**(171,590)**	**(164,980)**
	Market Administration - Cost Centre 0104							
72,896	Employee Expenses	71,860	72,620	**73,940**	75,420	76,930	78,460	80,040
4,162	Premises Related Expenses	4,210	4,460	**4,630**	4,790	4,930	5,080	5,230
1,622	Supplies and Services	3,630	2,270	**2,270**	2,270	2,270	2,270	2,270
78,680	**Net Controllable**	**79,700**	**79,350**	**80,840**	**82,480**	**84,130**	**85,810**	**87,540**
31,964	Central and Departmental Support	28,540	24,940	**28,820**	28,880	29,280	29,800	30,150
(108,917)	Rechargeable Income	(108,240)	(104,240)	**(109,490)**	(111,070)	(113,100)	(115,260)	(117,300)
1,727	**NET**	**0**	**50**	**170**	**290**	**310**	**350**	**390**
(143,267)	**TOTAL MARKETS**	**(227,780)**	**(143,950)**	**(136,040)**	**(141,760)**	**(132,420)**	**(133,700)**	**(134,440)**

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO
BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - TOURISM STRATEGY							
	Tourism Publicity - Cost Centre 0520							
36,568	Employee Expenses	36,330	36,520	**37,660**	38,410	39,170	39,940	40,730
33	Transport Related Expenses	0	250	**260**	260	260	270	280
34,951	Supplies and Services	39,060	39,060	**39,060**	39,060	39,060	39,060	39,060
71,552	**Net Controllable**	**75,390**	**75,830**	**76,980**	**77,730**	**78,490**	**79,270**	**80,070**
763	Central and Departmental Support	880	780	**750**	750	760	780	780
72,315	**NET**	**76,270**	**76,610**	**77,730**	**78,480**	**79,250**	**80,050**	**80,850**
	Arts Development - Cost Centre 0542							
17,288	Employee Expenses	0	0	**0**	0	0	0	0
3,948	Supplies and Services	7,000	7,000	**7,000**	7,000	7,000	7,000	7,000
0	Income	0	0	**0**	0	0	0	0
21,236	**Net Controllable**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
739	Central and Departmental Support	710	200	**170**	170	170	170	170
21,975	**NET**	**7,710**	**7,200**	**7,170**	**7,170**	**7,170**	**7,170**	**7,170**
	Cultural and Visitor Services Manager - Cost Centre 0530							
0	Employee Expenses	0	0	**0**	0	0	0	0
137	Supplies and Services	0	0	**0**	0	0	0	0
137	**Net Controllable**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
1,469	Central and Departmental Support	1,650	0	**0**	0	0	0	0
0	Rechargeable Income	0	0	**0**	0	0	0	0
1,606	**NET**	**1,650**	**0**	**0**	**0**	**0**	**0**	**0**
95,896	**TOTAL TOURISM STRATEGY**	**85,630**	**83,810**	**84,900**	**85,650**	**86,420**	**87,220**	**88,020**

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	2019/20 Original £	2020/21 Original £	2021/22 Original £	2022/23 Original £
	PROGRAMME AREA - TOWN CENTRE MANAGEMENT							
	Town Centre Pavements - Cost Centre 0043/0044							
129,431	Employee Expenses	148,130	129,160	**149,970**	152,860	155,780	158,810	161,830
279,246	Premises Related Expenses	286,000	313,170	**320,830**	325,720	330,500	335,570	340,780
47,651	Supplies and Services	44,060	52,520	**43,530**	43,530	43,530	43,530	43,530
317,154	Contracted Services	320,990	317,180	**331,350**	338,450	345,710	353,130	360,730
(2,595,425)	Income	(2,625,920)	(2,576,160)	**(2,648,810)**	(2,649,440)	(2,650,240)	(2,661,910)	(2,673,760)
(1,821,943)	**Net Controllable**	**(1,826,740)**	**(1,764,130)**	**(1,803,130)**	**(1,788,880)**	**(1,774,720)**	**(1,770,870)**	**(1,766,890)**
8,144	Central and Departmental Support	8,730	9,210	**9,270**	9,430	9,620	9,800	9,960
(5,522)	Recharged Income	(5,580)	(5,880)	**(6,260)**	(6,650)	(7,050)	(7,470)	(7,900)
1,590,157	Asset Charges	1,462,050	1,412,850	**1,444,340**	1,433,190	1,422,120	1,419,310	1,416,420
(229,164)	**NET**	**(361,540)**	**(347,950)**	**(355,780)**	**(352,910)**	**(350,030)**	**(349,230)**	**(348,410)**
	Town Centre Developments - Cost Centre 0046/0066/0067							
103,918	Premises Related Expenses	104,080	99,950	**96,230**	96,900	97,570	98,260	98,950
844	Supplies and Services	2,940	2,570	**2,570**	2,570	2,570	2,570	2,570
27,230	Contracted Services	27,310	27,230	**27,860**	28,470	29,120	29,770	30,440
1,091	Inter Committee Transfers	0	0	**0**	0	0	0	0
(622,441)	Income	(629,510)	(655,260)	**(652,120)**	(691,590)	(648,300)	(648,300)	(648,300)
(489,358)	**Net Controllable**	**(495,180)**	**(525,510)**	**(525,460)**	**(563,650)**	**(519,040)**	**(517,700)**	**(516,340)**
77,332	Central and Departmental Support	82,540	78,510	**79,250**	80,640	82,200	83,730	85,160
(46,000)	Asset Charges	0	0	**0**	0	0	0	0
(458,026)	**NET**	**(412,640)**	**(447,000)**	**(446,210)**	**(483,010)**	**(436,840)**	**(433,970)**	**(431,180)**
	Coach Station - Cost Centre 0085							
38,331	Premises Related Expenses	38,200	36,890	**37,690**	38,550	39,350	40,160	41,000
6,838	Supplies and Services	7,190	7,290	**7,530**	7,740	7,960	8,190	8,420
18,214	Contracted Services	18,590	18,590	**19,010**	19,380	19,760	20,150	20,550
(39,506)	Income	(34,750)	(27,400)	**(32,750)**	(32,750)	(32,750)	(32,750)	(32,750)
23,877	**Net Controllable**	**29,230**	**35,370**	**31,480**	**32,920**	**34,320**	**35,750**	**37,220**
3,702	Central and Departmental Support	3,970	4,600	**4,630**	4,720	4,810	4,900	4,980
20,932	Asset Charges	20,930	20,930	**20,930**	20,930	20,930	20,930	20,930
48,511	**NET**	**54,130**	**60,900**	**57,040**	**58,570**	**60,060**	**61,580**	**63,130**
	Town Centre - Cost Centres 0045/0047							
32,793	Premises Related Expenses	27,500	27,500	**27,500**	27,500	27,500	27,500	27,500
(500,297)	Income	(355,000)	(240,070)	**(280,140)**	(287,140)	(287,140)	(287,140)	(287,140)
(467,504)	**Net Controllable**	**(327,500)**	**(212,570)**	**(252,640)**	**(259,640)**	**(259,640)**	**(259,640)**	**(259,640)**
5,101	Central and Departmental Support	2,340	5,350	**5,450**	5,550	5,640	5,750	5,840
(1,437,066)	Asset Charges	92,930	92,940	**92,940**	133,540	133,540	133,540	133,540
(1,899,469)	**NET**	**(232,230)**	**(114,280)**	**(154,250)**	**(120,550)**	**(120,460)**	**(120,350)**	**(120,260)**
(2,538,148)	**TOTAL TOWN CENTRE MANAGEMENT**	**(952,280)**	**(848,330)**	**(899,200)**	**(897,900)**	**(847,270)**	**(841,970)**	**(836,720)**

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO
BUDGETS 2017/18, 2018/19, 2019/20, 2020/21, 2021/22 and 2022/23

2016/17		2017/18		**2018/19**	2019/20	2020/21	2021/22	2022/23
Actual		Original	Probable	**Original**	Original	Original	Original	Original
£		£	£	**£**	£	£	£	£
	PROGRAMME AREA - VISITOR INFORMATION CENTRE							
	Visitor Information Centre - Cost Centre 0534							
137,716	Employee Expenses	135,000	141,410	**142,700**	145,690	148,440	151,220	154,060
32,751	Premises Related Expenses	33,310	29,220	**29,910**	30,630	31,300	31,990	32,700
576	Transport Related Expenses	410	510	**510**	510	520	520	520
19,478	Supplies and Services	22,650	25,620	**24,510**	25,390	24,540	25,430	24,580
10,566	Contracted Services	10,820	10,290	**10,660**	10,980	11,300	11,640	12,000
(47,219)	Income	(52,550)	(49,550)	**(49,550)**	(49,550)	(49,550)	(49,550)	(49,550)
153,868	**Net Controllable**	**149,640**	**157,500**	**158,740**	**163,650**	**166,550**	**171,250**	**174,310**
33,665	Central and Departmental Support	34,460	35,520	**35,800**	35,690	36,210	36,770	37,330
9,540	Asset Charges	9,540	9,540	**9,540**	9,540	9,540	9,540	9,540
197,073	**NET**	**193,640**	**202,560**	**204,080**	**208,880**	**212,300**	**217,560**	**221,180**
197,073	**TOTAL VISITOR INFORMATION CENTRE**	**193,640**	**202,560**	**204,080**	**208,880**	**212,300**	**217,560**	**221,180**

ANNEXE 3

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

SUMMARY SUBJECTIVE ANALYSIS

2016/17 Actual £		2017/18 Original £	2017/18 Probable £	**2018/19 Original £**	**2019/20 Original £**	**2020/21 Original £**	**2021/22 Original £**	**2022/23 Original £**
	Expenditure:							
1,904,447	Employee Expenses	1,990,310	1,905,640	**1,978,690**	2,032,740	2,074,120	2,115,540	2,153,830
1,911,432	Premises Expenses	1,909,880	1,857,980	**1,851,690**	2,009,260	2,047,400	2,086,760	2,127,230
47,157	Transport Expenses	48,490	47,260	**47,180**	47,250	47,330	47,410	47,490
1,806,965	Supplies & Services	1,906,820	1,886,380	**1,846,450**	1,806,260	1,815,880	1,827,660	1,833,890
511,583	Contracted Services	520,910	513,150	**527,320**	543,170	555,790	568,710	581,980
(19,814)	Transfer to Earmarked Reserve	8,800	0	**0**	0	11,000	11,000	11,000
732,667	Central and Dept. Support	762,190	807,090	**731,460**	786,370	801,970	818,130	833,930
658,842	Asset Charges	2,175,630	2,152,750	**2,207,650**	2,401,150	2,389,090	2,385,550	2,382,100
7,553,279	**Total Expenditure**	9,323,030	9,170,250	**9,190,440**	9,626,200	9,742,580	9,860,760	9,971,450
	Income:							
0	Government & Other Grants	(10,440)	0	**0**	0	0	0	0
(384,248)	Other Income	(382,570)	(379,660)	**(370,600)**	(352,820)	(355,890)	(348,900)	(351,790)
(335,468)	Sales	(576,290)	(430,790)	**(511,830)**	(593,050)	(627,270)	(662,420)	(687,420)
(4,583,336)	Fees and Charges	(4,535,160)	(4,592,830)	**(4,443,480)**	(4,776,170)	(4,791,230)	(4,806,710)	(4,822,460)
(3,976,543)	Rents	(3,929,320)	(3,709,420)	**(3,797,160)**	(3,845,010)	(3,794,030)	(3,795,610)	(3,797,240)
	Recharges:							
(296,577)	General Fund	(301,530)	(297,530)	**(242,220)**	(316,130)	(324,310)	(332,800)	(341,370)
(5,522)	HRA	(5,580)	(5,880)	**(6,260)**	(6,650)	(7,050)	(7,470)	(7,900)
0	Other	0	0	**0**	0	0	0	0
(9,581,694)	**Total Income**	(9,740,890)	(9,416,110)	**(9,371,550)**	(9,889,830)	(9,899,780)	(9,953,910)	(10,008,180)
(2,028,415)	**NET EXPENDITURE**	(417,860)	(245,860)	**(181,110)**	(263,630)	(157,200)	(93,150)	(36,730)

ANNEXE 4

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL TO PROBABLE 2017/18

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Car Parking		
Overspend £48,880		
Employees		
general salaries & wages		(14,360)
employee insurances		(1,390)
Premises		
rents & NNDR	46,430	
energy costs	3,280	
insurances		(1,430)
contributions to renewals fund		(35,000)
Supplies & Services		
general equipment & materials		
Contracted Services		
grounds maintenance		(4,000)
Controllable income		
Saltergate MSCP - fees & charges - reinstate income for non closure		(60,110)
New Beetwell MSCP - season tickets for Eliott Mather etc	15,000	
Surface Parking - fees & charges Ashgate Road CP		(7,520)
CPE Income from off-street parking	10,000	
residents zone parking		(1,200)
general rents		(2,880)
Central Support		
revised allocations	46,550	
Asset Charges	55,470	
Other minor variations (Net)	40	
	176,770	(127,890)
Net Spend for Programme Area	48,880	
CCTV		
Overspend £3,090		
Employees		
general salaries	7,490	
employee insurances		(180)
Premises		
rents & NNDR	1,140	
Supplies & Services		
general equipment & materials		(2,400)
Controllable Income		
CCTV monitoring - end of Bolsover & Vicar Lane contracts	16,000	
Central Support		
revised allocations	370	
Asset Charges		(19,290)
Other minor variations (Net)		(40)
	25,000	(21,910)
Net Spend for Programme Area	3,090	

ANNEXE 4

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL TO PROBABLE 2017/18

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Cultural Venues Underspend £81,870		
Employees		
Museum salaries & oncosts: revised base		(4,300)
Museum salaries: vacant post - offset costs of Store move		(11,690)
Winding Wheel salaries & oncosts: revised base	5,750	
Community Halls salaries & oncosts: revised base		(8,760)
Pomegranate Theatre salaries & oncosts: revised base		(3,690)
Premises		
Museum business rates/insurance		(1,940)
Museum Store rents/business rates of industrial units	22,480	
Winding Wheel business rates - incl. store orig in Museum budget	6,530	
Pomegranate Theatre business rates	1,450	
Winding Wheel insurance		(670)
reduced Renewals Fund contributions, mainly WW and PT		(113,570)
Supplies & Services		
Museum resale items: budget transferred to V.I.C.		(3,000)
Museum collection insurance		(1,240)
Museum Store: removal costs/site investigation fees	25,500	
Winding Wheel artistes' fees	5,770	
Pomegranate Theatre artistes'/programming fees	5,000	
Security/other professional fees		(2,970)
Winding Wheel advertising	2,000	
Contracted Services		
building cleaning, extra provision for dayworks	1,210	
Controllable income		
Winding Wheel promotions		(5,770)
Winding Wheel lettings, including closure period	21,530	
Hasland VH: HLF revenue funding, assumed no longer claimable	10,440	
Community Halls lettings		(3,300)
Central Support		
revised allocations		(24,160)
Asset Charges		
revised allocations		(3,980)
Other minor variations (net)		(490)
	107,660	(189,530)
Net Spend for Programme Area	(81,870)	
Festivals and Events Overspend £7,020		
Premises		
electricity, floodlighting of town centre	540	
Supplies & Services		
publicity	500	
underwriting of Half Marathon costs	10,000	
Controllable income		
Health & Well-being funding		(2,500)
fireworks display		(950)
Central Support		
revised allocations		(540)
Other minor variations (net)		(30)
	11,040	(4,020)
Net Spend for Programme Area	7,020	

ANNEXE 4

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL TO PROBABLE 2017/18

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Markets		
Overspend £83,830		
Markets		
Employees		
general salaries & wages		(4,440)
employee insurances		(1,100)
Premises		
energy costs	840	
NNDR - Calow Lane store recalculated payment	21,520	
refuse collection - service no longer shared with Pavements		(20,000)
renewals contribution		(5,000)
Controllable income		
electicity & storage recharges	3,300	
open market	45,270	
christmas market	3,500	
medieval market	1,200	
car boot rents	2,450	
Central Support		
revised allocations		(2,000)
Asset Charges		(4,160)
Other minor variations (Net)		(1,710)
	78,080	(38,410)
Market Hall		
Employees		
general salaries & wages		(9,380)
employee insurances		(510)
Premises		
energy expenses	3,510	
NNDR	1,200	
insurances		(1,490)
Contracted Services		
building & security services		(580)
Controllable income		
electricity recharges		(4,000)
rents & service charges		(16,420)
Central Support		
revised allocations		(4,570)
Other minor variations (Net)	260	
	4,970	(36,950)
Market Hall Café		
Employees		
salaries & wages		(27,650)
employee insurances		(50)
Premises		
energy expenses	1,700	
NNDR		(560)
insurances	140	
Supplies & Services		
general equipment & materials		(64,770)
earmarked reserves		(8,800)
Controllable income		
café sales	143,500	
Central Support		
revised allocations	34,360	
Asset Charges		(1,730)
	179,700	(103,560)
	262,750	(178,920)
Net Spend for Programme Area	83,830	

ANNEXE 4

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL TO PROBABLE 2017/18

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Tourism Strategy Underspend £1,820		
Employees		
salaries & oncosts	90	
Transport		
car allowances	250	
Central Support		
revised allocations		(2,260)
Other minor variations (net)	100	
	440	(2,260)
Net Spend for Programme Area	(1,820)	

ANNEXE 4

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL TO PROBABLE 2017/18

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Town Centre Management		
Overspend £103,950		
Pavements & Pavements Service Charge		
Employees		
general salaries & wages		(18,570)
employee insurance		(400)
Premises		
NNDR	2,360	
energy expenses	2,840	
general & electrical repairs		(2,000)
refuse collection - service no longer shared with Markets	10,000	
insurances	13,970	
Supplies & Services		
general equipment & materials	6,000	
Contracted Services		
building cleaning		(3,810)
Controllable income		
insurance recharges		(9,670)
water recharges		(1,000)
rents & service charges	62,430	
Central Support		
revised allocations	180	
Asset Charges		(49,200)
Other minor variations (Net)	460	
	98,240	(84,650)
Town Centre Properties		
Premises		
energy expenses	620	
NNDR	1,690	
insurances & renewals		(6,460)
Controllable income		
insurance recharges	1,550	
rents & service charges		(27,300)
Central Support		
revised allocations		(4,030)
Other minor variations (Net)		(430)
	3,860	(38,220)
Coach Station		
Premises		
energy expenses	660	
NNDR		(1,900)
Controllable income		
coach station - coach usage charges (incl 2016/17 refund)	7,350	
Central Support		
revised allocations	630	
Other minor variations (Net)	30	
	8,670	(1,900)
Vicar Lane & TC Maintenance		
Controllable income		
rent of land	114,930	
Central Support		
revised allocations	3,010	
Other minor variations (Net)	10	
	117,950	0
	228,720	(124,770)
Net Spend for Programme Area	103,950	

ANNEXE 4

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL TO PROBABLE 2017/18

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Visitor Information Centre Overspend £8,920		
Employees		
salaries & oncosts: revised base	6,070	
Premises Related		
business rates		(4,170)
Supplies & Services		
resale items combined budget: transferred from Museum	3,000	
Contracted Services		
building cleaning		(530)
Controllable Income		
reduced commission / sales	3,000	
Central Support		
revised allocations	1,060	
Other minor variations (net)	490	
	13,620	(4,700)
Net Spend for Programme Area	8,920	
TOTAL FOR PORTFOLIO	**172,000**	

ANNEXE 5

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL 2017/18 TO ORIGINAL 2018/19

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Car Parking		
Overspend £9,380		
Employees		
general salaries - incl pay inflation		(22,190)
employee insurances		(1,950)
Premises		
energy costs		(3,280)
rents - vired to support costs for Town Hall move		(11,900)
NNDR	59,730	
insurances		(1,760)
renewal contributions		(5,000)
Supplies & Services		
general equipment & materials		(2,170)
Contracted Services		
grounds maintenance		(4,000)
Saltergate Multi Storey Car Park - controllable savings on 2018/19 closure		(35,560)
Controllable income		
New Beetwell MSCP - season tickets for Eliott Mather etc	13,000	
Surface Parking - fees & charges Ashgate CP		(7,520)
CPE Income from off-street parking	12,000	
residents zone parking		(1,200)
Central Support		
revised allocations		(31,800)
Asset Charges	55,470	
Other minor variations (Net)		(2,490)
	140,200	(130,820)
Net Spend for Programme Area	9,380	
CCTV		
Overspend £62,090		
Employees	1,840	
salaries - includes pay inflation		(580)
employee insurances		
Premises		
energy costs		(6,120)
rents - vired to support costs for Town Hall move		(9,760)
NNDR		(1,670)
Supplies & Services		
line rental - new contract		(1,400)
insurances		(1,130)
Controllable income		
CCTV monitoring - end of Bolsover & Vicar Lane contracts	15,540	
Central Support		
revised allocations	72,770	
Asset Charges		(5,380)
Other minor variations (Net)		(2,020)
	90,150	(28,060)
Net Spend for Programme Area	62,090	

ANNEXE 5

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL 2017/18 TO ORIGINAL 2018/19

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Cultural Venues		
Overspend £8,860		
Employees		
Museum salaries & oncosts: revised base / pay award / increments		(2,640)
Winding Wheel salaries & oncosts: including new café/bar	30,860	
Community Halls salaries & oncosts: revised base / pay award		(7,820)
Pomegranate salaries & oncosts: revised base / pay award / etc.	6,100	
Premises		
Museum business rates/insurance		(2,690)
Museum Store rents/business rates of industrial units	22,430	
Winding Wheel rent/business rates - incl. new café/bar, part year	12,390	
Pomegranate Theatre business rates	2,070	
Winding Wheel insurance		(1,680)
reduced Renewals Fund contributions		(9,120)
Supplies & Services		
Museum resale items: transferred to V.I.C.		(3,000)
Museum collection insurance	710	
Winding Wheel bar & catering provisions, including new café/bar	13,500	
Market Hall Assembly Rooms service charge		(1,780)
Pomegranate Theatre artistes'/programming fees	5,000	
Security/other professional fees		(2,890)
Contracted Services		
building cleaning, dayworks / Living Wage indexation	3,140	
Controllable income (including provision for Fees & Charges increases)		
Winding Wheel lettings, including closure period	21,330	
Winding Wheel bar & catering, including new café/bar		(36,040)
Hasland VH: HLF revenue funding, assumed no longer claimable	10,440	
Community Halls lettings		(6,040)
Pomegranate Theatre booking fees		(10,000)
Pomegranate Theatre productions		(3,050)
Central Support		
revised allocations		(31,920)
Asset Charges		
revised allocations	1,360	
Other minor variations (net)		(1,800)
	129,330	(120,470)
Net Spend for Programme Area	8,860	
Festivals and Events		
Overspend £2,560		
Premises		
electricity, floodlighting of town centre	660	
Supplies & Services		
publicity	500	
underwriting of Half Marathon costs	5,000	
Controllable income		
Health & Well-being funding		(2,500)
fireworks display		(950)
Central Support		
revised allocations		(670)
Other minor variations (net)		(150)
	6,160	(4,270)
Net Spend for Programme Area	1,890	

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL 2017/18 TO ORIGINAL 2018/19

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Markets		
Overspend £91,740		
Markets		
Employees		
general salaries - incl pay inflation/living wage	960	
employee insurance		(1,610)
Premises		
energy costs	1,150	
NNDR	21,830	
refuse collection - service no longer shared with Pavements		(6,820)
renewals contributions		(5,000)
Supplies & Services		
general equipment & materials		(1,560)
Controllable income		
recharges & storage	3,300	
open/antiques market - rents	45,270	
medieval/christmas market	4,700	
car boot rents	2,450	
Central Support		
revised allocations		(510)
Other minor variations (Net)		(160)
	79,660	(15,660)
Market Hall		
Employees		
general salaries - including pay inflation/living wage		(7,600)
employee insurances		(680)
Premises		
energy expenses	6,280	
NNDR	1,570	
refuse collection costs	1,080	
insurances		(3,680)
Contracted Services		
building & security services	920	
Controllable income		
electricity recharges		(1,000)
rents & service charges		(8,690)
Central Support		
revised allocations		(2,870)
Other minor variations (Net)		(290)
	9,850	(24,810)
Market Hall Café		
Employees		
general salaries - including pay inflation/living wage		(15,380)
employee insurances		(260)
Premises		
energy expenses	1,760	
Supplies & Services		
general equipment & materials		(55,120)
earmarked reserves		(8,800)
Controllable income		
café sales	98,500	
Central Support		
revised allocations	23,540	
Asset Charges		(1,730)
Other minor variations (Net)	190	
	123,990	(81,290)
	213,500	(121,760)
Net Spend for Programme Area	91,740	

ANNEXE 5

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL 2017/18 TO ORIGINAL 2018/19

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Tourism Strategy Underspend £730		
Employees		
salaries & oncosts / pay award / increment	1,230	
Transport		
car allowances	260	
Central Support		
revised allocations		(2,320)
Other minor variations (net)	100	
	1,590	(2,320)
Net Spend for Programme Area	(730)	

ANNEXE 5

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL 2017/18 TO ORIGINAL 2018/19

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Town Centre Management		
Overspend £53,080		
Pavements & Pavements Service Charges		
Employees		
general salaries - incl pay inflation	2,560	
employee insurances		(720)
Premises		
energy expenses	5,550	
NNDR	4,160	
refuse collection - service no longer shared with Markets	10,000	
insurances	15,120	
Contracted Services		
building cleaning	4,790	
security services	5,570	
Controllable income		
advertising income		(2,000)
water & insurance recharges		(11,670)
rents & service charges		(9,220)
Central Support		
revised allocations		(140)
Asset Charges		(17,710)
Other minor variations (Net)		(530)
	47,750	(41,990)
Town Centre Properties		
Premises		
energy expenses	970	
NNDR		(2,490)
insurances	630	
renewals contributions		(7,000)
Controllable income		
insurance recharges	1,550	
rents & service charges		(24,160)
Central Support		
revised allocations		(3,290)
Other minor variations (Net)	220	
	3,370	(36,940)
Coach Station		
Controllable income		
coach station - coach usage charges	2,000	
Central Support		
revised allocations	660	
Other minor variations (Net)	250	
	2,910	0
Vicar Lane & TC Maintenance		
Controllable income		
rent of land (decreased head rent)	74,870	
Central Support		
revised allocations	3,110	
	77,980	0
	132,010	(78,930)
Net Spend for Programme Area	53,080	

ANNEXE 5

TOWN CENTRE and VISITOR ECONOMY PORTFOLIO

BUDGET VARIANCES - ORIGINAL 2017/18 TO ORIGINAL 2018/19

Programme Area & Detail	Increase in Net Expenditure £	Reduction in Net Expenditure £
Visitor Information Centre Overspend £10,440		
Employees		
salaries & oncosts / pay award / increments	8,020	
Premises Related		
business rates		(3,670)
Supplies & Services		
resale items combined budget: transferred from Museum	3,000	
visitor survey - every other year		(870)
Contracted Services		
building cleaning / Living Wage indexation		(160)
Controllable Income		
reduced commission / sales	3,000	
Central Support		
revised allocations	1,340	
Other minor variations (net)		(220)
	15,360	(4,920)
Net Spend for Programme Area	10,440	
TOTAL FOR PORTFOLIO	**236,750**	